

Business Rules Applications



Application Examples

- Credit Suisse
- Leading Swiss Bank
- RTC

Challenges for a Bank

- Globalisation of bank business
- fast reaction on changing environment
- high innovation rate for bank products
- product variety and complexity
- reliability
- regulations

Where are rules today

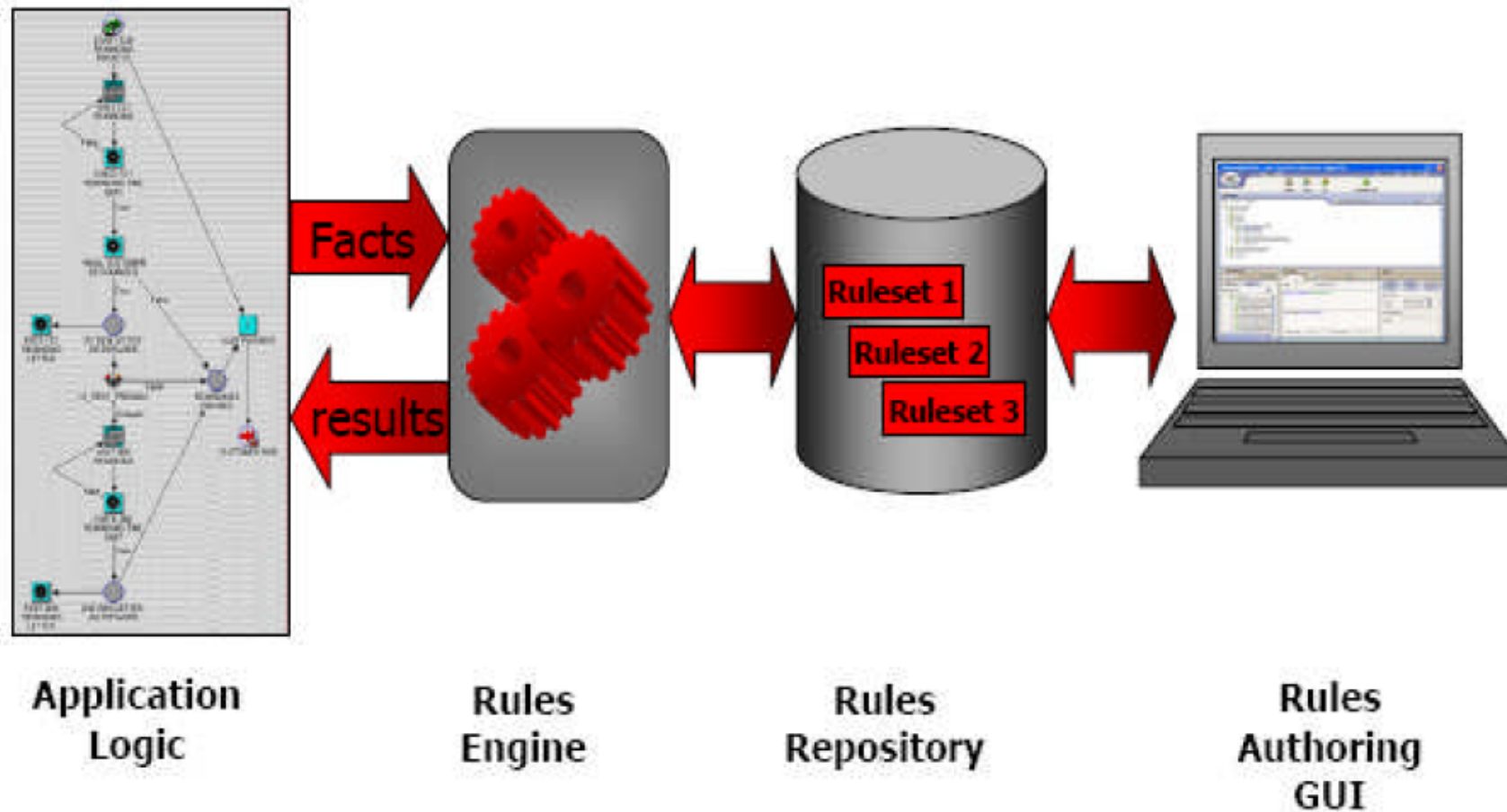
- In head of people
- manuals
- tables (Excel, Word)
- business process description
- IT systems
 - ◆ Credit Suisse
 - 700 application
 - 15 Mio LOC PL/1
 - 10 Mio LOC Java
 - purchased software systems

```
if (S_CD_KUNDENART = '130' & ^SIKAT0077) then
do ;
    Error_Code = '1134'; /* KEINE AUTORISATION FUER*/
end ;                /* MUTATION PERSDATEN */
```

Difficulties

- Number of rules increases
- ten thousands of rules in code of applications
- identification and modification of rules time-consuming
- new rules → new release of application
 - ◆ but: product development is not synchronized with software release cycles

Idea: Extract Rules from Applications and store in Business Rules Engine



(Quelle: A. Singer, 2005)

Application 1: Opening of new Bank Accounts

- Existing Application with the following functionality:
 - ◆ Opening bank accounts, customer identification, sales of more than 100 products, controlling of legal aspects, generate and print contracts

- Problem area
 - ◆ > 20'000 rules
 - ◆ redundancy of rules
 - ◆ insufficient comprehensibility and clarity
 - ◆ high maintenance costs

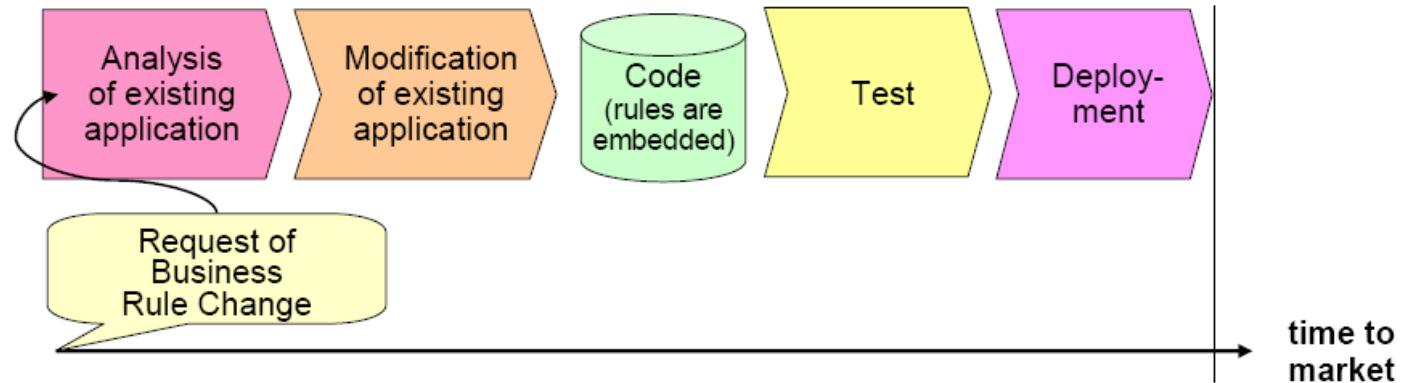
- Solution:
 - ◆ Business Rules Engine
 - ◆ Reengineering of existing application

Cases	Einzelfirma	AG	GmbH	Kollektiv-Gesellschaften	Kommandit-Gesellschaften	Genossenschaften	Vereine	Trust	Stiftungen	...
Relationship opening (create)										
Relationship enhancement (modify existing data)										
Product 1										
Product 2										
Product n										

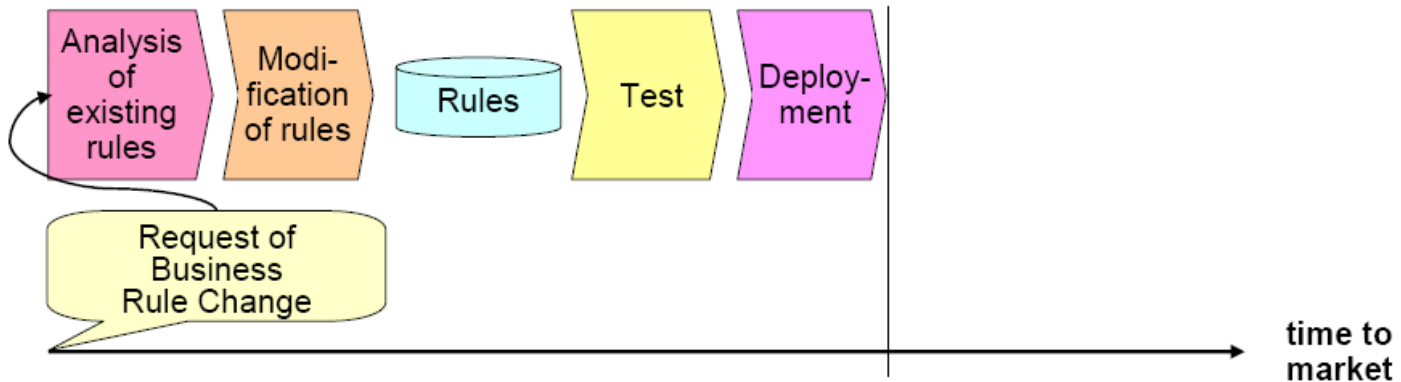
Business Rules and Software Validation

Assumption: An existing BR has to be changed

Option 1: Rules are embedded in application software



Option 2: Rules are managed and executed via a BRE (code remains unchanged)



Finding

- Business Rules work – even with thousands of rules
- Combination of rule builder and rule engines works
- BRE required re-engineering of existing rules
- building up vocabulary in the beginning was important
- new role distribution between IT und business
 - ◆ more tasks for business (e.g. testing and changing rules)
- iterative development more important than in other projects
- testing and deployment require adequate processes (who makes tests, what has to be tested, ...)?
- validation of rules by business
- tracing rule changes is important

Pricing of financial products

- New pricing models
 - ◆ service bundling
 - ◆ cross selling
- customer-specific fees
- influence customer behaviour
- central pricing and billing

Task

- Maestro and customer cards
 - ◆ simple fee models
 - ◆ different types of customers (private, company, ...)
 - ◆ periodical and ad-hoc fees
- keeping customer accounts
 - ◆ complex fee structure
 - ◆ retail and private bank customers
 - ◆ individual special conditions

Result

■ Maestro and customer cards

◆ 12-15 rules

- 1 decision table
- 5 extra rules

◆ Test with 400 transactions: 100% correct

■ keeping customer accounts

◆ 70-80 rules

- 20 for retail customers, 20 for private banking customers
- 40 for special conditions

◆ Test with calculations: 3 deviations >1 Rappen

Result

Für Depotführungsanfrage : AK/PK Kunde	
Berechne : Depotverwahrungsgebühr = Depotwert * Ansatz Depotverwahrung für Depotwert / : 12	
Fremdverwahrungsgebühr Nicht bewertete Positionen Depotverwahrungsgebühr	126.40 0.00 713'937.84
Bruttopreis	714'064.24
Kassenobligationen	0.00
Anteil Diverse	0.00
Fonds	0.00
Anlagestrategien	0.00
Anlagestiftungen PK	131'476.32
Aktien	0.00
Bonus Total	131'476.32
Basispreis	582'587.93
Kundendiscount	0.00
Total Rabatt	0.00
Nettopreis	582'587.93
Sonderaufwand	0.00
Positionen über Freigrenze	0.00
Nutzniesung	0.00
Einzelverwahrung	0.00
CQUE	0.00
Total Zuschlag	0.00
Totalpreis vor MwSt	582'587.93
Nach AK/PK 07 Flat Fee auf dem Total in % des Depotwertes	
	190'383.42

Price Rule

Für
Depotführungsanfrage : AK/PK Kunde

Berechne
: Basispreis = : Bruttopreis - : Bonus Total

Für
Depotführungsanfrage : AK/PK Kunde
und Sonderkondition : AK/PK Kunde auf dem Total in % des Depotwertes

Berechne
: Totalpreis vor MwSt = [SoKo] Depotwert * Parameter / : 12 [±]

Special Condition

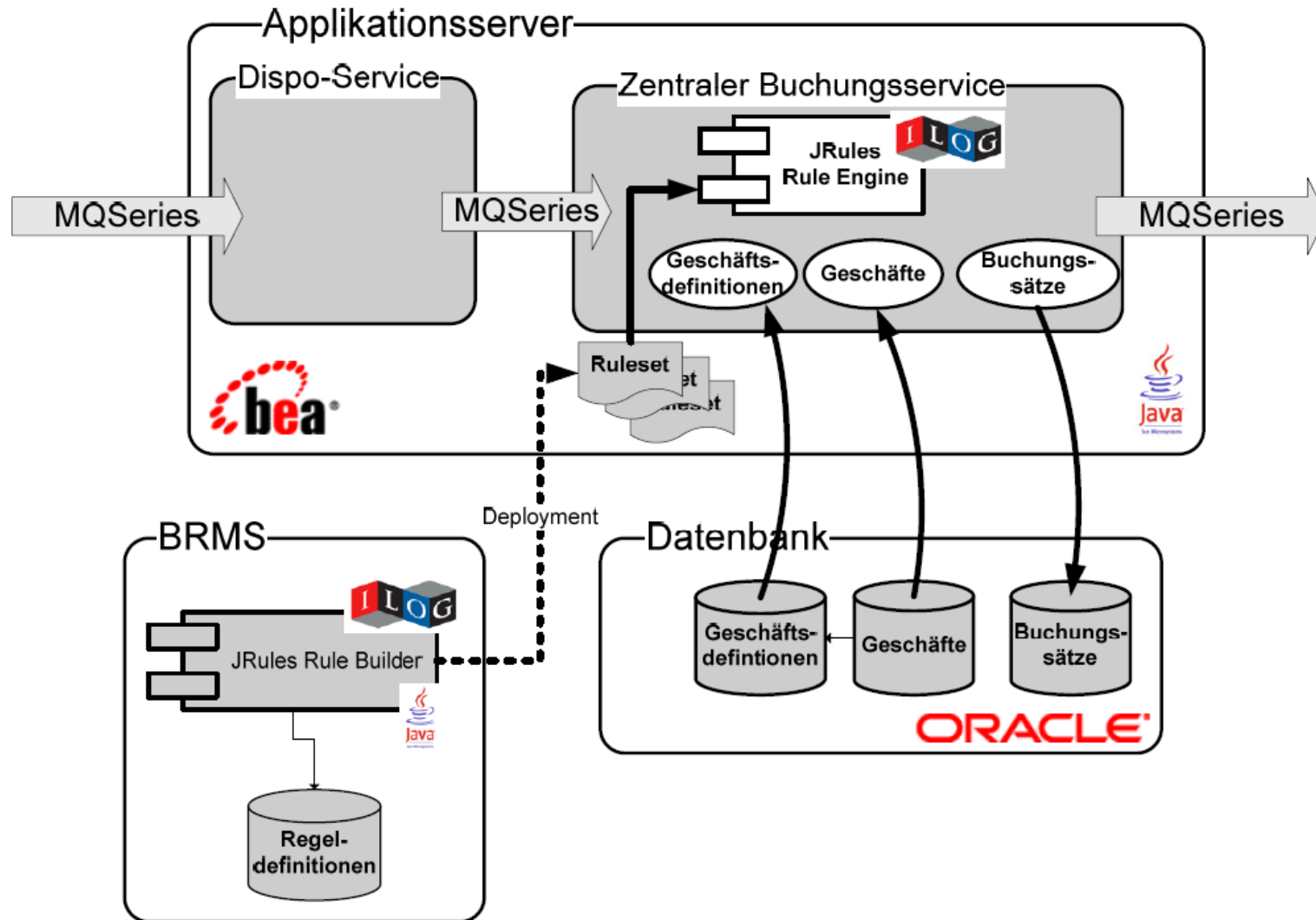


Universal Banking Software IBIS

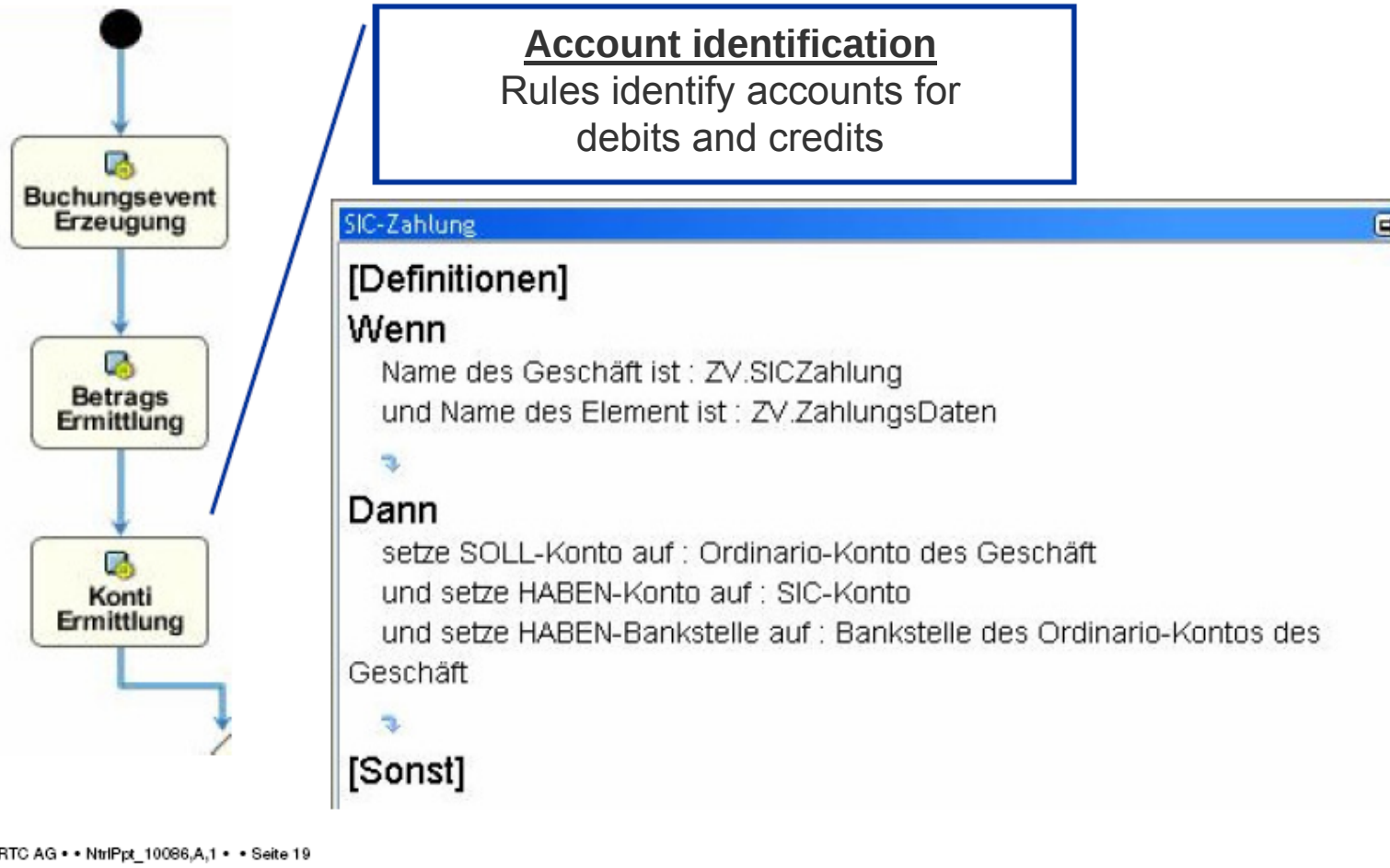
- 3.4 mio accounts and depots
- 254 mio bookings per year (about 1 mio per day)



Central Accounting System



Rules and Processes



Some Experiences

- During development
 - ◆ high requirements for people
 - ◆ multiple iterations necessary
 - ◆ default rules (rules for every case)
- Performance
 - ◆ Key is efficient data access
- Test
 - ◆ optimal comparability of specification and implementation
- Rule identification was time-consuming and error-prone